			(Reported amo	ounts ^a , at current	prices)	,		
	Average	Salaries		Related expenses ^c		Salaries and related expenses		
Year	number of posts ^b	Total	Per post	Total	Per post	Total	Per post	
	•	(NIS million)	(NIS thousand)	(NIS million)	(NIS thousand)	(NIS million)	(NIS thousand)	
2000	39,251	7,220	184	3,557	91	10,777	275	
2001	39,753	7,231	182	3,560	90	10,791	271	
2002	39,531	6,819	172	3,976	101	10,795	273	
2003	38,427	7,260	189	3,566	93	10,826	282	
2004	38,170	7,898	207	3,681	96	11,579	303	
2005	40,029	8,595	215	4,283	107	12,878	322	
2006	42,200	9,561	227	5,354	127	14,915	353	
2007	44,286	9,798	221	4,718	107	14,516	328	
2008	46,628	9,015	193	5,705	122	14,720	316	
2009	47,097	9,640	205	4,378	93	14,018	298	
2010	47,818	10,336	216	5,280	110	15,616	327	
2011	48,344	10,717	222	5,814	120	16,531	342	
2012	48,010	10,725	223	6,355	132	17,080	356	
2013	47,287	11,172	236	6,454	136	17,626	373	
			o 1	ared with previou	is year			
	(Percent)							
2001	1.3	0.1	-1.1	0.1	-1.2	0.1	-1.1	
2002	-0.6	-5.7	-5.2	11.7	12.3	0.0	0.6	
2003	-2.8	6.5	9.5	-10.3	-7.7	0.3	3.2	
2004	-0.7	8.8	9.5	3.2	3.9	7.0	7.7	
2005	4.9	8.8	3.8	16.4	11.0	11.2	6.1	
2006	5.4	11.2	5.5	25.0	18.6	15.8	9.9	
2007	4.9	2.5	-2.3	-11.9	-16.0	-2.7	-7.3	
2008	5.3	-8.0	-12.8	20.9	14.5	1.4	-3.6	
2009	1.0	6.9	6.2	-23.3	-23.8	-4.8	-5.7	
2010	1.5	7.2	5.4	20.6	18.3	11.4	9.7	
2011	1.1	3.7	2.8	10.1	9.1	5.9	4.6	
2012	-0.7	0.1	0.5	9.3	10.0	3.3	4.1	
2013	-1.5	4.2	5.8	1.6	3.0	3.2	4.8	

Table 1.21
Salaries and related expenses of the five major banking groups, 2000 to 2013

¹ Until 2002, amounts are adjusted for the effect of inflation on the basis of the December 2003 index.

² The number of posts includes posts at subsidiaries abroad and at consolidated companies, translation of the cost of overtime and budgets for external personnel that were required to supplement current personnel and for the assimilation of projects.

³ This item includes mainly severance pay, benefit payments, advanced study fund, pension, vacation, national insurance and payroll tax, other related expenses, voluntary retirement expenses and benefits deriving from the allocation of options to employees.

SOURCE: Based on published financial statements and reports to the Banking Supervision Department.